

NEUGROUP FOR US REGIONAL TREASURY & FINANCE LEADERS 2026 H2 MEETING AGENDA

Day One: Monday, September 28, 2026 (All times reflect Eastern Time)

6:30 – 9:30pm

Welcome Reception and Dinner

White Oak, 270 Peachtree St NW, Atlanta, GA 30303

Join fellow members for cocktails and dinner as we reconnect, welcome new participants, and exchange perspectives on the emerging issues shaping the Office of the CFO. These informal conversations often lay the groundwork for the deeper discussions and collaboration that tomorrow's meeting will bring.

Day Two: Tuesday, September 29, 2026

8:30 – 9:00am

Member Arrival and Breakfast

Porsche Experience Center, One Porsche Dr, Atlanta, GA 30354

9:00 – 9:15am

Welcome and Introductions

We'll open by welcoming members, recognizing Porsche for hosting and EY and Deutsche Bank for their support, and reviewing the objectives and priorities for the meeting.

Session leader:

- John Kane, NeuGroup

9:15 – 10:00am

Working with Regional Leaders

The Assistant Treasurer of The Coca-Cola Company shares his experience working with regional treasury and finance leaders. This mirrors the perspective of our cohort in working with their senior management.

Session leader:

- Michael Murray, The Coca-Cola Company
- Scott Flieger, NeuGroup
- John Kane, NeuGroup

10:00 – 11:00am

Intentional AI in Treasury: What to Build, What to Buy, and What to Leave Alone

An interactive look at where treasury management systems stand today — what's genuinely changed and what hasn't. You'll walk away knowing which TMS capabilities are mature enough to standardize on, how to decide whether a workload belongs in the ERP or the TMS, and which AI use cases are production-ready versus still dependent on data readiness. Live polls throughout capture how the room compares on capability gaps, upgrade timing, integration approach, and AI adoption.

Session leader:

— Ari Morris, Global Treasury Technology Leader, EY

11:00 – 11:15am

Break

Some of the most valuable insights emerge between sessions. This break is an opportunity to connect one-on-one with fellow members, dive deeper into topics discussed in the meeting, share experiences, and build relationships that continue long after the meeting concludes.

11:15 – 12:00pm

Projects & Priorities

Members will take a few minutes each to tell us what projects they are working on over the next six to twelve months. We will highlight the most pressing priorities, see if anyone else in the room is dealing with the same challenges and whether anyone has dealt with these challenges before. We will look for opportunities to connect in small groups after the meeting to focus on problem/solution discussions and will share the output with the larger group.

12:00 – 12:45pm

Lunch and Networking

Enjoy lunch with fellow members while continuing the conversations sparked during the meeting. This informal setting provides an opportunity to exchange ideas, strengthen relationships, and connect with peers facing similar opportunities and challenges.

12:45 – 1:45pm

Global Dollars, Local Execution: Connecting Treasury, HQ, and Banking Partners

This session examines Deutsche Bank's global dollar initiative, which centralizes USD liquidity in the US, and compares the structuring options available, along with the trade-offs each carries. Several scenarios will be presented for group discussion, giving attendees practical frameworks and talking points to bring back to their own HQ when making the case for USD centralization.

Session leaders:

- Franziska Dachner, Head of Corporate Cash Management Sales Inbound US and Co-Head Cash Management Sales Americas, Deutsche Bank
- Hyesi Jun, Head of Liquidity Solutions, US, Deutsche Bank

1:45 – 2:45pm

Who Gets a Seat at the Table? Decision Making Between Regional Treasury & HQ

This interactive panel looks at how decisions actually get made between regional/subsidiary treasury and HQ — bank RFPs, TMS or fintech/AI selection, and the build-out of regional treasury centers or shared service centers. With live polling and open dialogue, the wider audience will be integral to driving the discussion alongside the panel. This session bookends the day's opening message on how regional treasury builds visibility and influence at HQ.

- Karin Borer, Aurubis
- Lee Feder, RWE Renewables
- Franziska Dachner, Deutsche Bank
- John Kane, NeuGroup
- Scott Flieger, NeuGroup

2:45 – 3:00pm

Closing Remarks

We'll conclude by reflecting on the meeting's key themes, reinforcing the commitments and next steps identified over the past two days, and previewing opportunities to drive momentum between meetings through NeuGroup Connect, Execution Sprints, virtual sessions, and additional touchpoints.

3:00 – 5:00pm

Porsche Driving Experience / Porsche Museum

Take the wheel at the Porsche Experience Center for an exhilarating drive on a purpose-built track designed to showcase the performance and precision of Porsche vehicles. Expert instruction and a variety of challenging course elements make it an unforgettable experience for drivers of all skill levels. For those not participating in the drive experience, you are welcome to observe or tour the Porsche facilities.

All NeuGroup meetings and engagements are conducted under the Chatham House Rule. By participating in the event, you agree to adhere to this standard. As a reminder, there should be no discussions or collusion with your competitors of agreements or concerted actions that may restrain competition. This includes the improper exchange of information concerning company specific current or future prices, price levels, pricing formulas, credit terms, discounts, costs, terms, or other features that can impact prices.