

NEUGROUP FOR INSURANCE & RISK 2026 H2 MEETING AGENDA

Day One: Tuesday, October 20, 2026 (All times reflect Eastern Time)

12:30 – 1:00pm

Member Arrival and Breakfast

WTW, 1325 Avenue of the Americas, 6th Floor, New York, NY 10019

1:00 – 1:15pm

Welcome and Introductions

Welcome to the H2 meeting of the NeuGroup for Insurance & Risk. We'll open by welcoming members, recognizing WTW for its support, and reviewing the objectives and priorities for the meeting.

Session leader:

— Ted Howard, NeuGroup

1:15 – 2:00pm

Session 1: Risk Views

Chubb's CIO will share a financial markets outlook, including perspectives on volatility, FX, private credit and other key market developments. The discussion will also explore the financial market implications of the AI buildout and how its rapid growth may shape markets and investment opportunities.

Session leader:

— Chris Hogan, CIO, Chubb

2:00 – 2:45pm

Session 2: NeuGroup AI Workbench

AI adoption is evolving rapidly, and members are often discovering and refining applications between meetings. The NeuGroup's new AI Workbench is a curated collection of how NeuGroup members are actually using AI across treasury, finance, and audit. Submissions are anonymized before publishing. You approve the final wording before it goes in.

2:45 – 3:00pm

Break

Some of the most valuable insights emerge between sessions. This break is an opportunity to connect one-on-one with fellow members, dive deeper into topics discussed in the meeting, share experiences, and build relationships that continue long after the meeting concludes.

3:00 – 4:00pm

Session 3: The Future of Risk: Hype vs. Certainty

The risk landscape is evolving faster than ever—but which changes will fundamentally reshape the corporate risk function, and which are simply the latest headlines? In this interactive discussion, members will separate hype from certainty across AI, geopolitical risk, climate, cyber, and organizational change, sharing where they're investing today to prepare for the next five years.

4:00 – 5:00pm

Session 4: WTW & AXA XL

In this fireside chat, leaders from WTW and AXA XL will share perspectives from across the insurance ecosystem on the risks and market dynamics shaping corporate risk strategies. The conversation will explore emerging challenges, changing approaches to risk transfer and what risk leaders should be watching as they look ahead.

Session leader:

- Pat Donnelly, CEO, WTW
- Lucy Pilko, CEO Americas, AXA XL

5:00 – 5:15pm

Wrap-Up

Review of the day's session and a look ahead to Day 2

6:30 – 9:30pm

Cocktail Reception and Dinner

Benoit, 60 W 55th St, New York, NY 10019

Day Two: Wednesday, October 21, 2026 (All times reflect Eastern Time)

8:30am – 9:00am

Member Arrival and Breakfast

WTW, 1325 Avenue of the Americas, 6th Floor, New York, NY 10019

9:00 – 9:45am

Session 5: Global Security Risks

A look at the evolving global security environment and the risks it creates for multinational organizations, people and operations. The session will explore emerging threats, areas of heightened exposure and considerations for building resilience amid geopolitical and security uncertainty.

Session leader:

- Sam Wilkin, Director of Political Risk Analytics, WTW

9:45 – 11:00am

Session 6: Projects & Priorities

Members will begin by sharing an update on the progress made since last year's meeting, including key wins, lessons learned and any new challenges or blockers that have emerged. They will then articulate one key outcome they hope to achieve from this meeting and the second half cycle.

11:00 – 11:15am

Break

11:15 – 12:15pm

Session 7: Cyber Losses in Disguise

AI and geopolitical volatility are increasing cyber exposures, which raises a key question: where is cyber risk growing faster than a company's understanding of its exposure, insurance protection and ability to respond? Using a scenario in which an AI-enabled compromise of a widely used technology provider disrupts digital and physical operations across multiple companies, this session follows the loss outward — from digital compromise to operational disruption, business interruption and financial loss — while examining coverage gaps across policies.

Session leader:

— Melissa Carmichael, Head of US Cyber, Beazley

12:15 – 1:15pm

Lunch & Networking

Enjoy lunch with fellow members while continuing the conversations sparked during the meeting. This informal setting provides an opportunity to exchange ideas, strengthen relationships, and connect with peers facing similar opportunities and challenges.

1:15 – 2:00pm

After Lunch Walk and Talk

Step outside for a guided networking walk designed to encourage one-on-one conversations in a more relaxed setting. Use this time to dive deeper into a challenge, reconnect with a peer, or continue a discussion from the meeting while enjoying a change of pace.

2:00 – 3:00pm

Session 8: Portfolio Optimization Case-Study

One member of the group will discuss ways WTW helped her company with a Portfolio Optimization project.

3:00 – 4:00pm

Session 9: AI Governance, Cyber Risk & Digital Liability

How companies are managing AI adoption, cyber threats, privacy exposure, third-party/vendor risk, and board accountability.

4:00 – 4:30pm

Wrap-Up

We'll close the day by going over the key themes and insights that emerged, identifying priorities to carry into tomorrow's discussions, and highlighting opportunities to continue the conversation over dinner and throughout the remainder of the meeting.

*All NeuGroup meetings and engagements are conducted under the **Chatham House Rule**. By participating in the event, you agree to adhere to this standard. As a reminder, there should be no discussions or collusion with your competitors of agreements or concerted actions that may restrain competition. This includes the improper exchange of information concerning company specific current or future prices, price levels, pricing formulas, credit terms, discounts, costs, terms, or other features that can impact prices.*