NEUGROUP FOR INSURANCE & RISK
2026 H2 MEETING AGENDA

Day One: Tuesday, October 20, 2026 (All times reflect Eastern Time)

12:30 – 1:00pm

Member Arrival

WTW, 1325 Avenue of the Americas, 6th Floor, New York, NY 10019

1:00 – 1:15pm

Welcome and Introductions

Welcome to the H2 meeting of the NeuGroup for Insurance & Risk. We'll open by welcoming members, recognizing WTW for its support, and reviewing the objectives and priorities for the meeting.

Session leader:

— *Ted Howard, NeuGroup*

1:15 – 2:00pm

Session 1: Risk Views

Chubb's CIO will share a financial markets outlook, including perspectives on volatility, FX, private credit and other key market developments. The discussion will also explore the financial market implications of the AI buildout and how its rapid growth may shape markets and investment opportunities.

Session leader:

— *Christopher Hogan, Chief Investment Officer, Chubb Group*

2:00 – 2:30pm

Session 2: NeuGroup AI Workbench

AI adoption is evolving rapidly, and members are often discovering and refining applications between meetings. The NeuGroup's new AI Workbench is a curated collection of how NeuGroup members are actually using AI across treasury, finance, and audit. Submissions are anonymized before publishing. You approve the final wording before it goes in.

2:30 – 3:00pm

Break

Some of the most valuable insights emerge between sessions. This break is an opportunity to connect one-on-one with fellow members, dive deeper into topics discussed in the meeting, share experiences, and build relationships that continue long after the meeting concludes.

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3:00 – 4:00pm

Session 3: The Future of Risk: Hype vs. Certainty

The risk landscape is evolving faster than ever—but which changes will fundamentally reshape the corporate risk function, and which are simply the latest headlines? In this interactive discussion, members will separate hype from certainty across AI, geopolitical risk, climate, cyber, and organizational change, sharing where they're investing today to prepare for the next five years.

4:00 – 5:00pm

Session 4: WTW & AXA XL

In this fireside chat, leaders from WTW and AXA XL will share perspectives from across the insurance ecosystem on the risks and market dynamics shaping corporate risk strategies. The conversation will explore emerging challenges, changing approaches to risk transfer and what risk leaders should be watching as they look ahead.

Session leaders:

- *Pat Donnelly, Head of Risk & Broking, Willis North America*
- *Lucy Pilko, Chief Executive Officer, Americas, AXA XL*

5:00 – 5:15pm

Wrap-Up

Review of the day's session and a look ahead to Day 2

6:00 – 9:00pm

Cocktail Reception and Dinner

Benoit, 60 W 55th St, New York, NY 10019

Day Two: Wednesday, October 21, 2026

8:30am – 9:00am

Member Arrival and Breakfast

WTW, 1325 Avenue of the Americas, 6th Floor, New York, NY 10019

9:00 – 9:45am

Session 5: Global Security Risks

A look at the evolving global security environment and the risks it creates for multinational organizations, people and operations. The session will explore emerging threats, areas of heightened exposure and considerations for building resilience amid geopolitical and security uncertainty.

Session leader:

- *Sam Wilkin, Director of Political Risk Analytics & Credit Risk Solutions, WTW | Willis*

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9:45 – 11:00am

Session 6: Projects & Priorities

Members will begin by sharing an update on the progress made since last year's meeting, including key wins, lessons learned and any new challenges or blockers that have emerged. They will then articulate one key outcome they hope to achieve from this meeting and the second half cycle.

11:00 – 11:15am

Break

11:15 – 12:15pm

Session 7: When Cyber Risk Goes Autonomous: Governing, Insuring and Underwriting What Comes Next

AI headlines swing between boundless promise and impending doom, but what's real, what's hype, and what matters for your business? Join an interactive conversation that separates fact from fiction and puts client experiences at the center of the discussion. Bring your questions, share what you're seeing in your organization, and compare approaches with peers. Together, we'll explore where AI creates real exposure, where insurance fits, and what steps you can take now without getting lost in the headlines.

Session leaders:

- *Jonathan J. Davies, C|CISO, CISSP, CCSP, AIGP, Cyber Risk Consultant, WTW | Willis*
- *Thomas Finan, Managing Director, Cyber/Errors & Omissions Senior Broker, WTW | Willis*
- *Melissa Carmichael, Head of US Cyber, Beazley*

12:15 – 1:15pm

Lunch & Networking

Enjoy lunch with fellow members while continuing the conversations sparked during the meeting. This informal setting provides an opportunity to exchange ideas, strengthen relationships, and connect with peers facing similar opportunities and challenges.

1:15 – 2:00pm

After Lunch Walk and Talk

Step outside for a guided networking walk designed to encourage one-on-one conversations in a more relaxed setting. Use this time to dive deeper into a challenge, reconnect with a peer, or continue a discussion from the meeting while enjoying a change of pace.

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2:00 – 3:00pm

Session 8: Portfolio Optimization Case-Study

One member of the group will discuss ways WTW helped his company with a Portfolio Optimization project.

Session leader:

- *Mary Cate Stabler, Managing Director, Risk & Analytics, WTW*
- *Andrew Walpole, Director Risk Management, Becton, Dickinson and Company*

3:00 – 4:00pm

Session 9: AI Governance, Cyber Risk & Digital Liability

How companies are managing AI adoption, cyber threats, privacy exposure, third-party/vendor risk, and board accountability.

4:00 – 4:30pm

Wrap-Up

We'll close the day by going over the key themes and insights that emerged, identifying priorities to carry into tomorrow's discussions, and highlighting opportunities to continue the conversation over dinner and throughout the remainder of the meeting.

*All NeuGroup meetings and engagements are conducted under the **Chatham House Rule**. By participating in the event, you agree to adhere to this standard. As a reminder, there should be no discussions or collusion with your competitors of agreements or concerted actions that may restrain competition. This includes the improper*

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