NEUGROUP FOR CASH INVESTMENTS SUMMIT
2026 H2

Day One Wednesday, September 30, 2026

8:30 – 9:00am

Member Arrival and Breakfast

Workday, 6120 Stoneridge Mall Rd., Pleasanton, CA 94588

9:00 – 9:15am

Welcome and Introductions

Welcome to the H2 meeting of NeuGroup for Cash Investments. Thank you to Invesco, our meeting sponsor, BNY, our spotlight sponsor, and all of our members for taking the time to join us. We'll start by reviewing the objectives for the meeting, sharing what's "Neu" at NeuGroup, and welcoming everyone to the event.

Session leader:

- *Kyle Bockus, NeuGroup*
- *Jim Griffin, Managing Director, Head of Global Liquidity Relationship Management, Invesco*

9:15 – 10:00am

Macro, Policy and Rate Outlook

We will set the market context for the meeting with insights from Invesco's economics team on the macroeconomic forces expected to shape the remainder of 2026, including growth, inflation, Federal Reserve policy and the path of interest rates. The discussion will also feature an additional Invesco perspective to connect the broader outlook to practical implications for corporate treasury, followed by member Q&A.

Session leaders:

- *Brian Levitt, Chief Global Market Strategist and Head of Strategy & Insights, Invesco*

10:00 – 10:15am

Break

Connect one-on-one, compare early reactions and identify peers to follow up with during the meeting.

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10:15 – 11:45am

Projects and Priorities

In this members-only session, members will share one specific project, obstacle or decision they want help moving forward. The group will identify peers who can help, potential one-on-one connections, and topics that may be suitable for Execution Sprints or virtual follow-ups.

Session leader:

— *Kyle Bockus, NeuGroup*

11:45am – 12:00pm

NeuGroup Research Live

Members will benchmark their organizations against peers, explore emerging trends through real-time results, and contribute to the practitioner intelligence that informs future NeuGroup research and insights.

Session leaders:

— *Kyle Bockus, NeuGroup*

12:00 – 1:00pm

Lunch and Networking

Enjoy lunch with fellow members while continuing the conversations sparked during the meeting. This informal setting provides an opportunity to exchange ideas, strengthen relationships, and connect with peers facing similar opportunities and challenges.

1:00 – 1:45pm

After-Lunch Walk and Talk

Step outside for a guided networking walk designed to encourage one-on-one conversations in a more relaxed setting. Use this time to dive deeper into a challenge, reconnect with a peer, or continue a discussion from the meeting while enjoying a change of pace.

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1:45 – 2:45pm

Beyond Execution: Unlocking Value with Investment Portals

How can investment portals help corporate treasurers run more efficient cash investment operations? In this session, BNY and corporate treasury practitioners will explore how portal technology can streamline execution, improve visibility, strengthen controls, and enhance reporting across the investment workflow. Through real-world use cases, panelists will discuss how they use portals for short term investments and overall treasury management. The session will also feature practitioner perspectives on how portals fit into different treasury operating models and where they can deliver the most value.

Session leaders:

- *Amit Parikh, Managing Director, Head of West Coast Client Coverage, BNY*
- *Jamie Cortas, Dell Technologies*
- *Karan Sihota, Cloudflare*
- *Bryce Dastous, Applied Materials*

2:45 – 3:30pm

SMA Strategy, Oversight and Manager Selection

Members will explore how companies structure and oversee their SMA programs, from determining the right number of managers and designing mandates to selecting appropriate benchmarks, duration targets and reporting standards. The discussion will focus on the performance and risk measures members find most useful, how they conduct ongoing manager reviews, and the factors that inform decisions to retain, replace or onboard an SMA manager.

Session leaders:

- *Xueying Chen, Airbnb*

3:30 – 3:45pm

Break

Take time to compare approaches and continue conversations that can help move priorities forward.

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3:45 – 4:15pm

Repo in Practice: Corporate Use and Implementation Considerations

A member will share how repo is used within a corporate investment program and some of the practical considerations involved in putting a structure in place. The discussion will explore areas such as documentation, custody, systems, counterparties, collateral, operational requirements and where repo may fit within a broader investment strategy, while also allowing members and providers to compare different approaches and considerations.

Session leader:

- *Shridhar Srinivasan, Intel*

4:15 – 5:00pm

Applied AI in Cash Investments: From Use Case to Measurable Value

Members will hear from a panel exploring how AI can support investment teams and portfolio management beyond basic chatbots or incremental efficiency gains. The discussion may include practitioner, technical and AI-forward perspectives on identifying meaningful applications, evaluating their potential value, and moving promising ideas toward practical implementation.

Session leaders:

- *Tyler Cone, Palo Alto Networks*
- *Franziska Schoebinger, ServiceNow*
- *Claire Wang, ServiceNow*

5:00 – 5:15pm

Day One Wrap-Up

We will reflect on the strongest themes, capture follow-ups and preview tomorrow's topics.

6:00 – 9:00pm

Networking Dinner

Oasis Restaurant & Wine Lounge, 780 Main St, Pleasanton, CA 94566 [Shuttle Provided]

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Day Two: Thursday, October 1, 2026 (All times reflect Pacific Time)

8:30 – 9:00am

Member Arrival and Breakfast

Breakfast and informal follow-up from day one.

9:00 – 9:30am

Investment Operations Roundtable: Platforms, Controls and Workflow Scaling

Benchmark the operational side of cash investing, including MMF platform choices, integrations, investment workflows, controls, reporting and the pain points teams most want to improve or automate. Members will compare how their processes are structured today, what they look for from investment platforms and where opportunities exist to make workflows more efficient and scalable.

Session leaders:

- *Kumar Abhishek, General Motors Company*

9:30 – 10:30am

Digital Assets for Corporate Treasury: Practical Readiness

Members will explore the relevance of stablecoins and tokenized money market funds for corporate treasury, including the problems they may address, emerging use cases, adoption considerations and the evolving regulatory landscape. The discussion will help members develop an informed perspective and prepare for questions that may arise within their organizations.

Session leaders:

- *Kathleen Wrynn, Global Head of Digital Assets, Invesco*
- *Laurie Brignac, CIO and Head of Global Liquidity, Invesco*
- *Jim Hiltner, Head of Business Development, Superstate*

10:30 – 10:45am

Break

Final networking break and opportunity to compare takeaways.

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10:45 – 11:30am

Treasury 2030: The Future of Cash, Investments and the Operating Model

Building on the prior discussion of digital assets and tokenized investment products, this member-led session will widen the lens and ask what the corporate cash and investment function could look like by 2030. Members will explore how AI, automation, 24/7 markets, real-time liquidity and emerging technologies may reshape how cash is positioned, invested, moved and governed, as well as how Treasury roles and responsibilities may evolve.

The discussion will consider whether teams will be expected to manage cash more strategically, evaluate more complex investment products, take on responsibilities across areas such as FX or capital markets, and develop new technology, data and decision-making skills. The group will also have an opportunity to share future-state capabilities and developments they are seeing across platforms, digital assets, tokenization and other emerging areas.

The group will identify the use cases most likely to gain traction, the triggers that could move organizations from watching to acting, and the policy, data, accounting, risk and systems barriers that may slow adoption. The objective is not to predict a single future, but to define the changes Treasury teams should be preparing for now.

Session leader:

- *Kyle Bockus, NeuGroup*

11:30am – 12:00pm

Cash Tiering, Duration and Yield Enhancement

Members will explore how companies are evaluating liquidity tiers, portfolio duration and investment guardrails as market conditions evolve. The discussion will compare different approaches to cash segmentation and duration strategy, while considering opportunities across cash sleeves and the trade-offs among yield, liquidity, risk and mark-to-market considerations.

Session leaders:

- *Timothy Kolenda, AbbVie*
- *Kawsar Ahmed, Regeneron Pharmaceuticals*

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12:00 – 12:15pm

Closing Remarks and Boxed Lunch To-Go

We will close by summarizing key takeaways, confirming commitments and member connections, identifying Execution Sprint or virtual-session follow-ups and outlining the next steps after the meeting.

*All NeuGroup meetings and engagements are conducted under the **Chatham House Rule**. By participating in the event, you agree to adhere to this standard. As a reminder, there should be no discussions or collusion with your competitors of agreements or concerted actions that may restrain competition. This includes the improper exchange of information concerning company specific current or future prices, price levels, pricing formulas, credit terms, discounts, costs, terms, or other features that can impact prices.*

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