

NEUGROUP FOR ASIA TREASURY 2026 H2 MEETING AGENDA

Monday, October 12, 2026 (All times reflect Singapore Time)

8:30 – 9:00am

Member Arrival and Breakfast

*Dell Headquarters, One@Changi City, Level 8, North Tower,
Singapore 486036*

9:00 – 9:15am

Welcome and Introductions

We'll open by welcoming members, recognizing Dell for hosting and Tradeweb for their support, and reviewing the objectives and priorities for the meeting.

Session leaders:

— Cleo Soong, NeuGroup

9:15 – 10:15am

Host Presentation: Dell's Internal AI Usage

Dell shares how the company is putting AI to work internally, and what that has meant in practice for the teams adopting it.

10:15 – 10:30am

Break

Some of the most valuable insights emerge between sessions. This break is an opportunity to connect one-on-one with fellow members, dive deeper into topics discussed in the meeting, share experiences, and build relationships that continue long after the meeting concludes.

10:30 – 12:00pm

Projects & Priorities

Members will begin by sharing an update on the progress made since the H1 meeting, including key wins, lessons learned and any new challenges or blockers that have emerged. They will then articulate one key outcome they hope to achieve from this meeting and the second half cycle.

12:00 – 1:00pm

Lunch and Networking

Enjoy lunch with fellow members while continuing the conversations sparked during the meeting. This informal setting provides an

opportunity to exchange ideas, strengthen relationships, and connect with peers facing similar opportunities and challenges.

1:00 – 2:00pm

Liquidity in Motion: Analyzing Recent Investment & Technology Trends Within Corporate Treasury

Amid geopolitical uncertainty, shifting interest rates, evolving liquidity needs, and rapid technological change, corporate treasury teams are reassessing their short-term investment strategies. While capital preservation and liquidity remain paramount, treasurers are exploring a broader mix of money market funds, bank deposits, and other short-duration instruments to support diversification, yield, and operational flexibility. In this session, Tradeweb experts will examine the trends shaping short-term investment decisions and how organizations are evolving their liquidity strategies. They will also explore how investment portals, APIs, and digital assets are changing the way treasury teams invest, manage portfolios, and oversee liquidity. Topics will include:

- *How geopolitical and macroeconomic volatility is influencing investment decisions and allocations*
- *Best practices for balancing capital preservation, liquidity, diversification, and yield*
- *The evolving use of money market funds, bank deposits, and other short-term investment options*
- *How APIs, digital assets, and investment portals are transforming treasury and investment workflows*

Session leaders:

- Shamil Solanki, Head of ICD APAC Sales, Tradeweb

2:00 – 2:45pm

Opportunities in GIFT City

Our very own member, Govind Kulkarni of Concentrix, will share his journey evaluating and ultimately establishing a Treasury Centre in GIFT City, India. Drawing on his firsthand experience, Govind will highlight the opportunities GIFT City can offer treasury teams, as well as the practical regulatory, operating and infrastructure considerations involved in determining whether it is the right fit for an organization.

Session leader:

- Govindraju Kulkarni, Concentrix Corporation

2:45 – 3:15pm

Afternoon Tea Break

Take some time to exchange ideas, compare approaches, and continue conversations that can help move your priorities forward.

3:15 – 4:15pm

Topic Corners

Topic Corners will bring members together in small groups based on shared areas of focus. Each corner will center on a specific topic drawn from members' projects and priorities, giving participants the opportunity to dive deeper into the areas they are actively working on or most interested in exploring. This format is designed to encourage focused, peer-to-peer discussion around real, current challenges.

One corner will focus specifically on the Future of Treasury in Asia, looking beyond today's priorities to the changes likely to reshape the treasury function over the next several years. Members will discuss questions such as:

- *What will look materially different about treasury in Asia three to five years from now?*
- *Which changes will have the greatest impact on operating models, technology, talent and banking relationships?*
- *What should treasury teams be preparing for now?*

4:15 – 5:00pm

Tour of Dell's Executive Briefing Centre

An opportunity for an exclusive tour of Dell Technologies' Executive Briefing and Solution Centre, providing a first-hand look at Dell Technologies' capabilities, innovation and business solutions.

5:00 – 5:15pm

Closing Remarks

We'll conclude by reflecting on the meeting's key themes, reinforcing the commitments and next steps identified over the course of the day, and previewing opportunities to drive momentum between meetings through NeuGroup Connect, Execution Sprints, virtual sessions, and additional touchpoints.

6:00 – 9:00pm

Reception and Dinner

Canopy Changi City Point, 5 Changi Business Park Central 1, #01-70/71, Changi City Point, Singapore 486038

End the day by continuing conversations with peers over dinner. Use this time to explore shared challenges, compare approaches, and deepen the relationships that support ongoing collaboration between meetings.

All NeuGroup meetings and engagements are conducted under the Chatham House Rule. By participating in the event, you agree to adhere to this standard. As a reminder, there should be no discussions or collusion with your competitors of agreements or concerted actions that may restrain competition. This includes the improper exchange of information concerning company specific current or future prices, price levels, pricing formulas, credit terms, discounts, costs, terms, or other features that can impact prices.